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P4  
31  
73

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— San Francisco  
— Police  
— Department  
— Annual Report  
— Nineteen  
— Hundred and  
— Seventy



## A new chief, a new decade

2 From the beginning of this decade I promised the citizens of San Francisco that the Police Department will implement three primary goals: place more men and equipment on the street, increase the emphasis on youth programs, and improve community relations. I believe that this report will reveal the results of the first 12 months of this new decade. The outstanding job performed by the men of the San Francisco Police Department for the citizens of this community is only the beginning of what I feel to be a continual trend toward professionalization.

**ALFRED J. NELDER**  
Chief of Police



## Patrol

Patrol, the backbone of the Police Department, is the first to respond when a citizen calls for help. Over 57% of the department's manpower is concentrated in this primary law enforcement unit. This is where professionalism, ethical values, mental and physical ability are put to the acid test. An officer's instant decision, based upon training and experience, will have far-reaching impact upon the quality of peace keeping in the city. The administration, the investigators, the lab technicians, and other service units exist to serve the patrol force and rely upon its officers for the bulk of the department's 63,786 arrests. The patrol force represents the eyes and the ears of the Police Department.



SAN FRANCISCO HISTORY CENTER



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## Crime Prevention Headquarters Company

4 Crime Prevention Headquarters Company was inaugurated by Chief Nelder in an all out attempt to stem the rising rate of violent street crimes. The success of this unit lies in its unique ability to readily adapt its deployment pattern to fit the most current crime situation. The well-trained officers of this unit are augmenting their abilities with up-to-date techniques learned through specialized training.

This flexible roving patrol unit utilizes a helicopter, police dogs, mounted horsemen, and a squad of lightweight motorcycles to combat crime in our parks, on our beaches, and in our neighborhoods.

The Canine Unit officers, accompanied by their dogs, constantly cover the city awaiting a search call for burglars and prowlers. Numerous arrests have resulted through the ability of the trained dogs who search out and hold burglars at bay until the officer takes the burglar into custody.

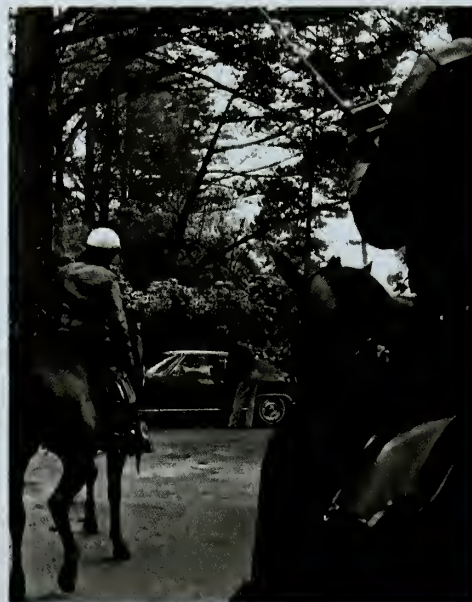
The helicopter, equipped with a three million candle-power light, assists crime prevention by directing searches for criminals, pursuing "hot" cars, aiding in rescue operations, and directing traffic cars into

problem areas during either the day or night.

A squad of men, utilizing lightweight motorcycles, combs the pathways and trails within Golden Gate Park and the Ocean Beach. The end result has been to restore safety to our famous park and beach areas.

The Mounted Horse Unit, a long familiar sight to many San Franciscans, has expanded its rigorous patrol through the use of miniature radio transmitters. The unit is now capable of radioing for emergency assistance for citizens, checking for stolen vehicles, and receiving instant information about wanted criminals.

The imaginative use of modern equipment augmented with a roving patrol of officers in radio cars represents one of our best efforts directed against crime in the street. The Crime Prevention Company has directly contributed to the reduction of the crime rate in San Francisco.



## Investigation

The Inspectors Bureau, probably the most commercially glamorized aspect of police work, is charged with the responsibility of investigating every major crime. Unlike many popular television series, the 178 inspectors and assistant inspectors rarely solve a case without expending exhaustive hours interrogating witnesses, following leads, reading old cases, and preparing court testimony. Some court decisions have placed a heavier demand upon the already overburdened police inspector. Exacting criminal evidence is a must if a suspect is to be successfully prosecuted.

Inevitably, the inspector turns to the expertise of the technical lab facilities to identify evidence. The department's criminologist and his staff, utilizing a myriad of exotic scientific equipment such as the chromatograph, x-ray machines, stereoscopes, infrared and ultraviolet light sources, analyzed over 12,000 different pieces of physical evidence during the year.



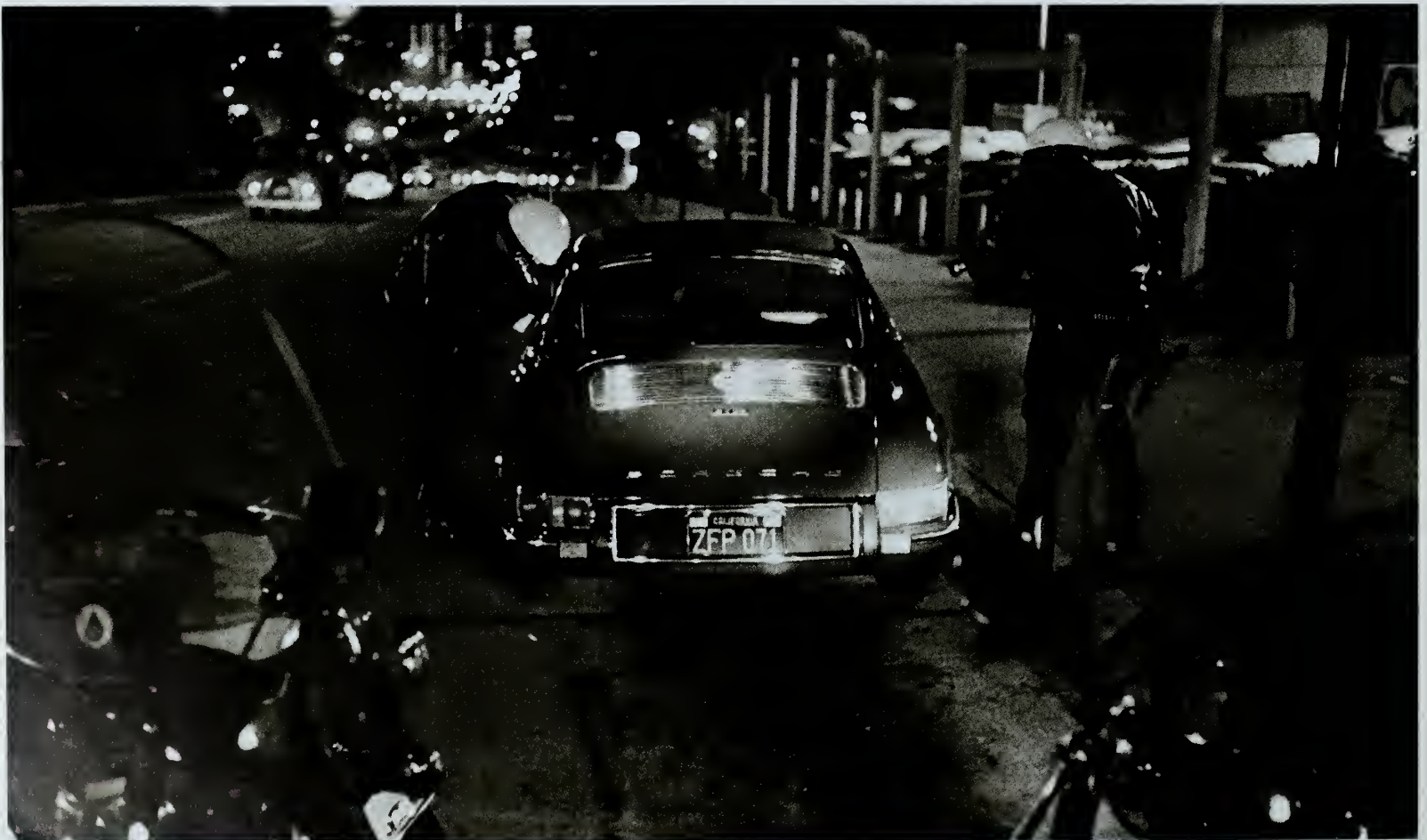
## Traffic

6

San Francisco's unique geographical land use configuration, combined with an extremely high traffic density pattern, complicates the goal of reducing the City's 21,755 automobile accidents. The prodigious task of controlling the flow of over a quarter of a million commuter and local automobiles is the assignment of the Traffic Bureau. This unit is composed of highly

skilled officers trained in accident investigation and enforcement, augmented with non-police parking controlmen and traffic direction personnel. The Bureau's investigation of 4,921 injuries and 93 deaths resulting from traffic accidents would seem to be a sufficient task for any single unit; in addition, a select team of enthusiastic motorcycle officers, working in

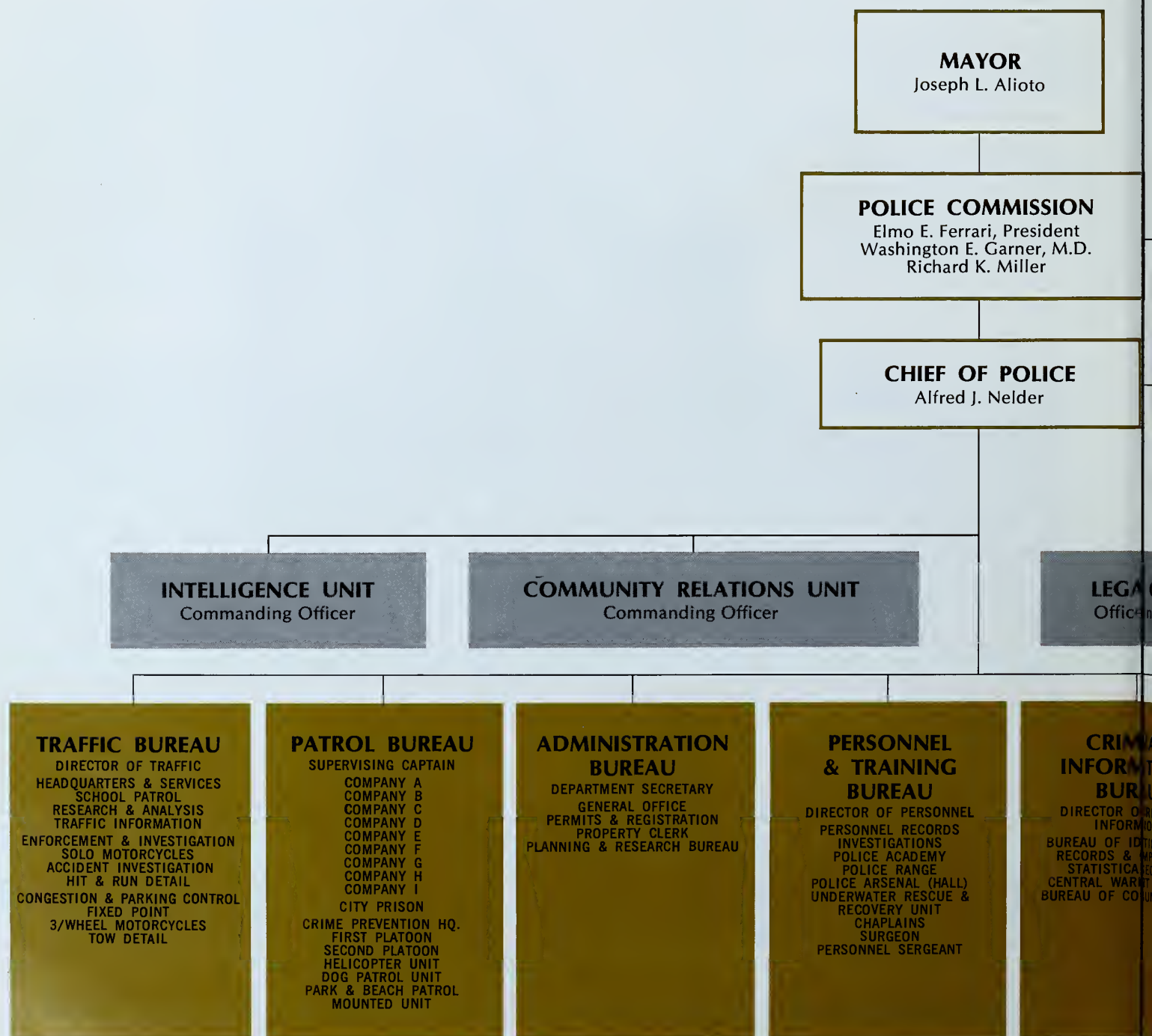
pairs, comb the streets looking for criminals riding in stolen autos that would inevitably be used to perpetrate other crimes. This anti-auto theft program has resulted in the department receiving a national award for the Traffic Bureau's significant contribution to the reduction of auto thefts and other major crimes.



## Planning and Research

Planning and Research, the hub of police administration, is responsible for a multitude of diverse tasks—from preparing and implementing a \$32 million operating budget to evaluating the merits of a bullet-proof vest; from writing a grant proposal for a \$1 million computerized information system to buying ten cent pencils. Currently, the staff is actively participating in the \$526 million federal grant program administered by the Law Enforcement Assistance Administration.





# Police Department

9

Commission Secretary

## DEPUTY CHIEF OF POLICE

Donald M. Scott

OFFICE  
In-Charge

COMPLAINT, INSPECTION &  
WELFARE UNIT  
Officer-In-Charge

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### JUVENILE BUREAU

COMMANDING OFFICER  
INVESTIGATIVE DETAILS  
DELINQUENCY PREVENTION  
JUVENILE RECORDS  
BICYCLE INSPECTION  
MISSING PERSONS (JUVENILE)

### NARCOTICS BUREAU

COMMANDING OFFICER  
INVESTIGATIVE DETAILS  
UNDERCOVER DETAILS  
EDUCATIONAL SERVICES

### SPECIAL SERVICES BUREAU

DIRECTOR, BUREAU OF  
SPECIAL SERVICES  
GAMBLING DETAIL  
PROSTITUTION DETAIL  
VIOLATIONS OF A.B.C.  
PORNOGRAPHY SUPPRESSION

### INSPECTORS' BUREAU

CHIEF OF INSPECTORS  
INVESTIGATIVE DETAILS  
AUTO  
BURGLARY  
FRAUD  
GENERAL WORKS  
HOMICIDE  
MISSING PERSONS/SEX (ADULTS)  
PAWN SHOP  
ROBBERY  
CRIME LABORATORY  
BUREAU OF PHOTOGRAPHY

## Juvenile

10 The San Francisco Police Juvenile Bureau, in response to a disproportionate number of our young population becoming involved in crime, has implemented a successful youth program. Special youth officers, trained to communicate with the young, are visiting thousands of school-aged youths in their classrooms. The officers engage the students in candid discussions pertaining to the whys and ways of crime. A special adjunct to this youth program, created by Chief Nelder, is the Drug

Abuse Program designed to reduce the increasing demand for illegal drugs. To accomplish this, an ex-addict and a police inspector with 12 years' experience in narcotic enforcement have teamed up to present a factual soft-sell approach to discourage drug abuse. The results, according to one youngster: "I'll never take any of those things." A more tuneful approach to the juvenile problem is taken by the "Electric Blues," a police combo, provided for special youth programs.



## Narcotics

The San Francisco Police Department's Narcotic Bureau, confronted with an increasing flow of illegal drug traffic, has been successfully confiscating large caches of illegal drugs. This has been achieved through the close coordination and effective use of police intelligence and undercover agents. The main thrust of our narcotic drug war is aimed at creating improved barriers to the traffic, destroying the supplier, and reducing the demand.

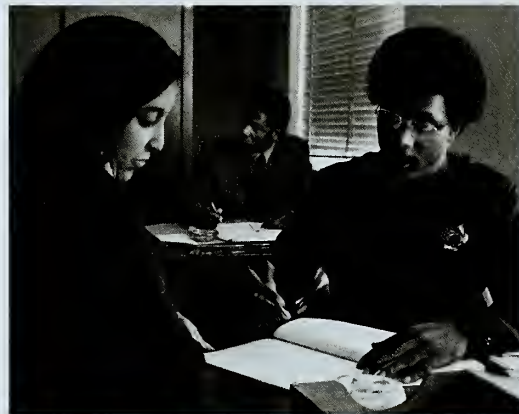
The San Francisco Police Department Intelligence Unit and the Narcotics Bureau are pursuing an objective to obtain federal aid through the Law Enforcement Assistance Administration (LEAA) to establish and operate a regional multi-agency information center. This center would provide for the pooling and sharing of information on principals involved in illegal drug traffic and other organized crime activities. This center would coordinate closely with statewide and national centers for improved prevention and enforcement operations.



## Community Relations

San Francisco's diverse cultural and ethnically rich character requires the police officer to possess a great deal of empathy and understanding. The notion of melding ethnic characteristics has subsided and is being replaced with acceptance of cultural differences. The transition has not been without problems; with the valuable assistance of the Police Community Relations Bureau, the department has created a milestone in understanding and meaningful rapport between citizen and police officer.

The diverse talents of the Community Relations Bureau have helped by fostering the development of "store front" operation centers located in critically sensitive neighborhoods; organizing youth oriented summer programs for the underprivileged; job placement counseling for ex-criminals; Chinese and Spanish language classes for police officers, and many other exciting programs aimed at expanding understanding between the San Francisco Police Department and the citizens it serves.



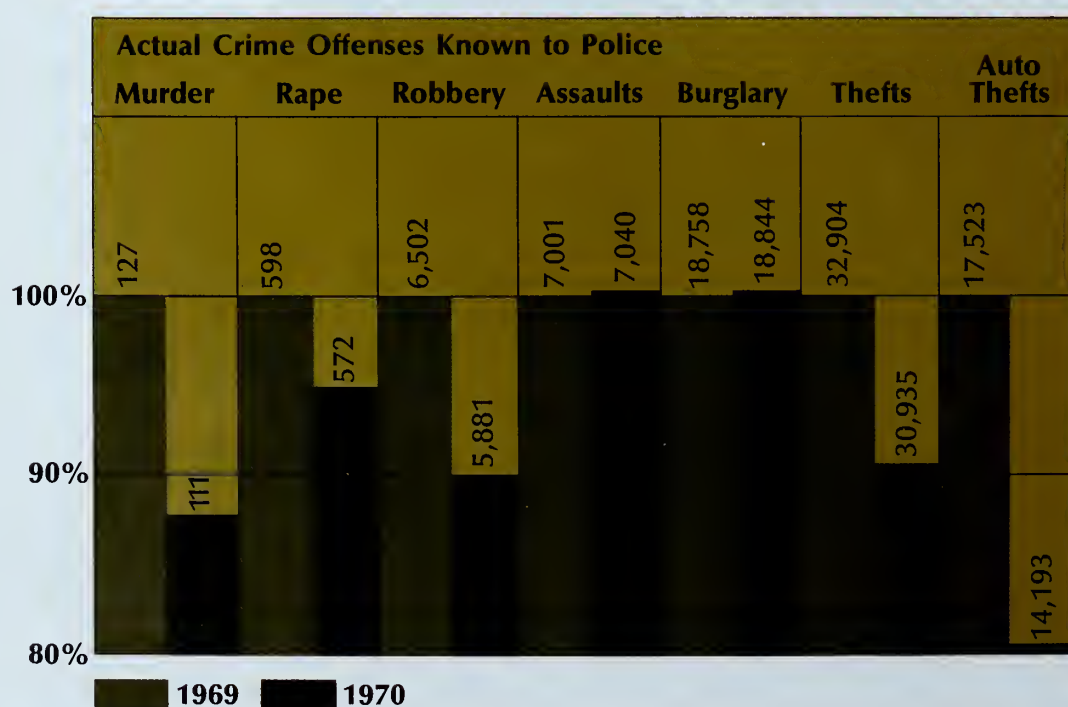
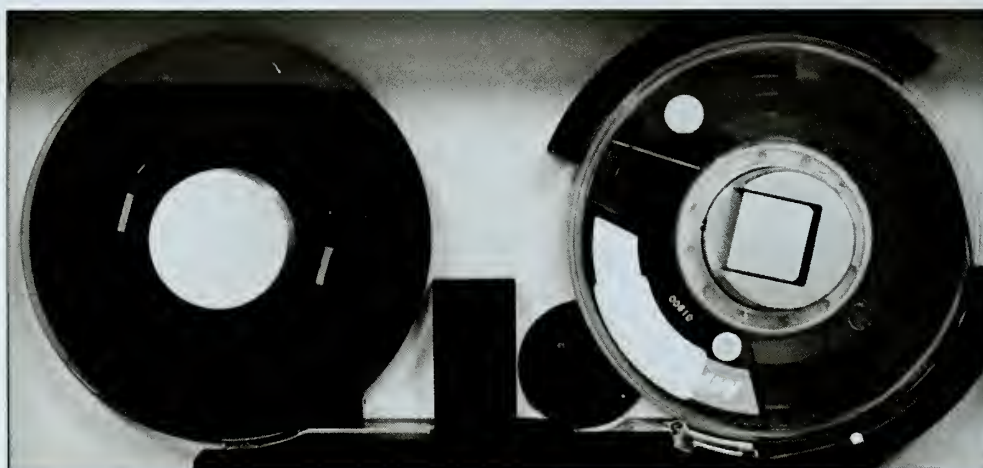
## Training

Officers initially receive 650 hours of classroom instruction and training prior to working on the street. This initial training is followed up with a "roll call" instruction program that is part of every patrol officer's daily assignment. In addition, forty hours of refresher courses are given every three years in order to encourage the continual study program of every San Francisco police officer and to comply with a state-wide law enforcement education program.

13



# Data Processing



They gave their lives  
serving the people of San Francisco

15



